# Windsor Essex Collective Impact

A ROAD TO PROSPERITY

#### Who we are...

Lisa Raffoul

Facilitator

Collective Impact Project

Noah Tepperman

Co-Chair

Collective Impact Steering Committee

## 3 Types of Social Issues...

Simple



# 3 Types of Social Issues...

Complicated



# 3 Types of Social Issues...

Complex



"Every problem magnifies the impact of the others, and all are so tightly interlocked that one reversal can produce a chain reaction with results far distant from the original causes.

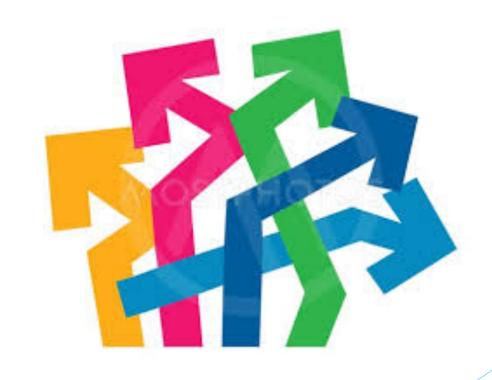
David Shipler The Working Poor: Invisible America

"A rundown apartment can exacerbate a child's asthma, which leads to a call for an ambulance, which generates a medical bill that cannot be paid, which ruins a credit record, which hikes the interest rate on an auto loan, which forces the purchase of an unreliable used car, which jeopardizes a mother's punctuality at work, which limits her promotions and learning capacity, which confines her to poor housing"

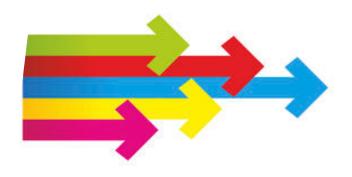
Poverty: A Complex Social Issue

#### **ISOLATED IMPACT**

- Individual practitioners working on the specific issues
- Collecting qualitative and quantitative data
- ► To improve practices over time



# Collaborative Impact



- A group working on the same issue,
- Sharing information about what they do
- To better coordinate efforts

## What if...?

► A group working toward the same outcome

Looking at the same data

▶ To continuously improve practices over time



# Collective Impact

#### The Five Conditions of Collective Impact

Common Agenda

All participants have a **shared vision for change** including a common understanding of the problem and a joint approach to solving it through agreed upon actions.

Shared Measurement Collecting data and measuring results consistently across all participants ensures efforts remain aligned and participants hold each other accountable.

Mutually Reinforcing Activities

Participant activities must be differentiated while still being coordinated through a mutually reinforcing plan of action.

Continuous Communication

Consistent and open communication is needed across the many players to build trust, assure mutual objectives, and appreciate common motivation.

Backbone Support Creating and managing collective impact requires a dedicated staff and a specific set of skills to serve as the backbone for the entire initiative and coordinate participating organizations and agencies.

### 3 KEY QUESTIONS...

What is collective impact?

► Is it right for us?

► Are we ready?



#### What's been done



Paul Schmitz CEO, Leading Inside Out Senior Advisor, Collective Impact Forum at FSG



OVER TWO DAYS IN MARCH 2016



FOUR INDIVIDUAL INTERVIEWS



SEVEN FOCUS GROUPS



45 PEOPLE FROM MULTIPLE SECTORS







OVER 20 COMMUNITY LEADERS ATTENDED MEETINGS

#### We learned...

We could improve our ability to collaborate and work together to resolve complex social issues, such as poverty. Specifically....

Skills gap

Skills mismatch

Labour shortage

Low educational attainment Our goal is to create a community plan to achieve measureable community results in which the community will be represented and working together as collective, rather than individual components of the community.

#### So far....

Building a leadership team

Working on our core values and principles

Creating a Vision

#### What's next?

Branding

Community Engagement

► Forming our Common Agenda

### Getting in touch

► Lisa Raffoul, Facilitator

► Email: lraffoul@weareunited.com

Phone: 519 551-0780

# Thank you!